



Tirsdag 27. maj, kl 8-12
 DTU
 Asmussens Alle, Bygning 303A,
 lokale 44

Program

7.50 Registration

8.10 **Welcome, Per Langaa Jensen, Professor, DTU Management Engineering**

8.20 **Developing Leaders skilled in Improvement modeling Core Values, Jeffrey Liker**

Organizations throughout the world are implementing some version of lean and six sigma hoping to transform to an adaptive learning organization. But they most often miss the necessary condition of developing leaders who have the skills required to lead times toward clear and challenging goals. This needs to be done in a way that models core values which in the Toyota Way are Challenge, kaizen mind, go and see the actual situation, team work, and respect. This presentation will discuss how to develop these essential capabilities in your leaders. This can only be learned through repetitive practice of defined routines, called the improvement kata.

9.20 Q & A

9.30 **Leaders as Coaches of Continuous Improvement to Meet Business Challenge, Jeffrey Liker**

When leaders develop themselves the DNA of the culture needed to act as a lean leader they must develop a second set of skills to coach others to become lean leaders. In shifting roles from learner to teacher they must continue as a role model and learn on-the-job development. This is teaching at the workplace using questioning and providing learners opportunities to practice. There is also a need for clearly defined practice routines called the coaching kata.

10.30 Break

10.50 **Danish perspectives on Developing Lean Leadership, David Hansen, Ph.d.**

11.25 **Q & A with Jeffrey Liker - introduced by Per Langaa Jensen**

11.50 **Wrap up**

12.00 - 12.45 Sandwiches for participants